Investor Presentation

DBS Group Holdings Ltd November 2017

Disclaimer: The information contained in this document is intended only for use during the presentation and should not be disseminated or distributed to parties outside the presentation. DBS Group accepts no liability whatsoever with respect to the use of this document or its contents.



Disclaimer

THIS PRESENTATION IS FOR INFORMATION PURPOSES ONLY AND IS NOT AN OFFERING CIRCULAR AND SHOULD NOT BE TREATED AS OFFERING MATERIAL OF ANY SORT. THIS PRESENTATION DOES NOT CONSTITUTE OR FORM PART OF ANY OFFER FOR SALE OR SUBSCRIPTION OF OR SOLICITATION OR INVITATION OF ANY OFFER TO BUY OR SUBSCRIBE FOR ANY SECURITIES NOR SHALL IT OR ANY PART OF IT FORM THE BASIS OF OR BE RELIED ON IN CONNECTION WITH ANY CONTRACT OR COMMITMENT WHATSOEVER. NO OFFERS, SALES, RESALES OR DELIVERY OF ANY SECURITIES REFERRED TO HEREIN OR DISTRIBUTION OF ANY MATERIAL RELATING TO SUCH SECURITIES MAY BE MADE IN OR FROM ANY JURISDICTION EXCEPT IN CIRCUMSTANCES WHICH WILL RESULT IN COMPLIANCE WITH ANY APPLICABLE LAWS AND REGULATIONS AND WHICH WILL NOT IMPOSE ANY OBLIGATION ON DBS BANK LTD ("DBS BANK") AND/OR DBS GROUP HOLDINGS (TOGETHER, THE "DBS GROUP").

ANY SECURITIES REFERRED TO HEREIN HAVE NOT BEEN REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933 (THE "SECURITIES ACT"). THEREFORE, NO OFFER, SALE OR RESALE OF THE SECURITIES MAY BE MADE IN THE UNITED STATES EXCEPT PURSUANT AN EXEMPTION FROM, OR IN A TRANSACTION NOT SUBJECT TO THE REGISTRATION REQUIREMENTS OF THE SECURITIES ACT. THERE WILL BE NO PUBLIC OFFERING OF THE SECURITIES REFERRED TO HEREIN IN THE UNITED STATES. ACCORDINGLY, THE SECURITIES REFERRED TO HEREIN WILL BE OFFERED AND SOLD ONLY OUTSIDE THE UNITED STATES TO NON-U.S. PERSONS IN RELIANCE ON REGULATION S UNDER THE SECURITIES ACT.

By accepting this Presentation, the recipient acknowledges and agrees that it is solely for its information purposes, it will not reproduce this Presentation in whole or in part, redistribute it or pass it on directly or indirectly to any other person or publish it in whole or in part for any other purpose, that it will return any hardcopy of this Presentation at the conclusion of the meeting or other presentation at which the Presentation is furnished to the recipient, and that it will keep the Presentation and any other Information (as defined below) strictly confidential. Unless otherwise agreed in writing, this Presentation shall remain the property of the DBS Group and shall be treated as proprietary of the DBS Group.

This Presentation, and any other information presented or discussed in connection therewith (collectively with any other documentation referencing or memorialising any of the foregoing, the "Information") does not purport to be all-inclusive or to contain all of the information that a prospective purchaser may desire. The recipients of the information contained in this Presentation should not use this information to acquire or sell, or attempt to acquire or sell, for themselves or for a third party, either directly or indirectly, any securities of the DBS Group.

The Information has not been and will not be independently verified or audited. In all cases, interested parties should conduct their own investigation and analysis of the Information. The DBS Group, any of its related corporations nor any of their affiliates, agents or representatives makes any representation or warranty (express or implied) herein or otherwise as to the accuracy or completeness of any of the Information, and none of the foregoing shall have any liability for any representations (express or implied) contained in, or for any omissions from, any Information. The Information contains data that may no longer be complete or current. The Information contains data regarding past performance, such past performance is not indicative of future performance which may differ materially from those contained in this Presentation.

The Information contained herein is not an offer to buy or sell or a solicitation of an offer to buy or sell any security or instrument or to participate in any trading strategy. If any offer of securities is made, it shall be pursuant to a definitive final offering circular (the "Offering Circular") prepared by or on behalf of the DBS Group which would contain material information not contained herein and which shall supersede this Presentation in its entirety. Any decision to invest in any securities described herein should be made after reviewing such definitive final Offering Circular, conducting such investigations as you deem necessary and consulting your own legal, accounting and tax advisors in order to make an independent determination of the suitability and consequences of an investment in the securities. You acknowledge that the DBS Group has not considered any individual investor's circumstances, investment objectives or financial situation in preparing this Presentation and that it should not be considered as a recommendation to purchase securities. You further acknowledge that the DBS Group does not act as adviser or agent to you or to any of your customers or clients.

The DBS Group does not undertake to provide any additional information or to remedy omissions in or from this Presentation. If certain risks and uncertainties materialise, or if certain underlying assumptions prove incorrect, The DBS Group may not be able to achieve its financial targets and strategic objectives. The DBS Group does not intend, and does not assume any obligation, to update industry information set forth in this Presentation.

This Presentation may contain statements that are not purely historical in nature, but are forward-looking statements ("Forward-looking statements"). These Forward-looking statements are or will be based upon certain assumptions and include those containing such words as "anticipate", "estimates", "should", "will", "expects", plans" or similar expressions. Such forward-looking statements are not guarantees of future performance as actual events are difficult to predict and involve known and unknown risks, uncertainties and other factors, many of which are beyond the DBS Group's control, which may cause actual results to differ materially from those contained in this Presentation. Forward-looking statements that reference past trend or activities should not be taken as a representation that such trends or activities will necessarily continue in the future. All Forward-looking statements included are or will be based on information available on the date hereof or the date of presentation or discussion and none of the DBS Group, or its respective affiliates, agents or representatives undertake any obligation to update or revise any Forward-looking statements, whether as a result of new information, future events or otherwise. Accordingly, there can be no assurance that any estimated returns or projections can be realised, that any Forward-looking statements will materialise or that actual returns or results will not be materially lower than those that may be presented or discussed.

By the receipt of this Presentation, each recipient acknowledges and represents to the DBS Group that the recipient has read, understood and accepted the terms of this disclaimer and agrees to be bound by the foregoing.



Agenda

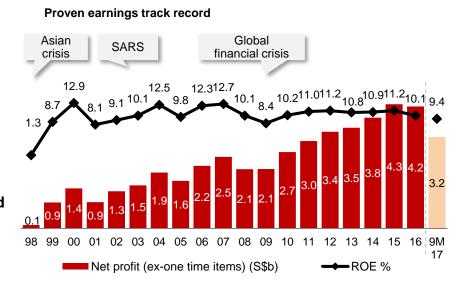
- Franchise highlights
- Balance sheet and capital
- Wholesale funding



DBS – leading Asian banking group

AA- / Aa1 / AA- 1/, largest banking group in Southeast Asia by assets \$\$508b / US\$373b as at 30 Sep 17

- Listed & headquartered in Singapore, only AAA/Aaa-rated sovereign in region
- ► Temasek the largest shareholder, 29.4% stake as at 30 Sep 17
- Proven earnings track record, focused on sustainable growth in Asia 9M17 net profit ^{2/} of S\$3.2b / US\$2.3b, ROE ^{2/} of 9.4%



Among the strongest banks regionally in terms of funding, liquidity & capital:

Balance sheet strengths

Franchise

Leading market share of low cost & stable SGD retail deposits

- LCR of 143% 3/, NSFR above 100%
- ▶ CET1 of 13.6% on a fully-loaded B3 basis vs. MAS's 2019 fully-implemented requirement of 9%
- ▶ Leverage ratio at 7.5% vs. Basel Committee's proposed minimum of 3%



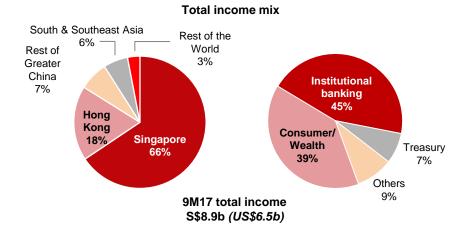
^{2/} Excludes one-time items comprising a gain of S\$350m from the divestment of PWC building in Singapore, an equivalent amount set aside as general allowances, ANZ integration cost of S\$45m, and associated tax impact of S\$50m

Committed to building an Asia-centric commercial bank

Unique pan-Asia footprint

 84% of total income from Singapore & Hong Kong, the two highest-rated sovereigns in Asia

Growing presence in China, Taiwan, India & Indonesia. Focused on intermediating trade & investment flows between Asia's key axes of growth – Greater China, South Asia & SEA



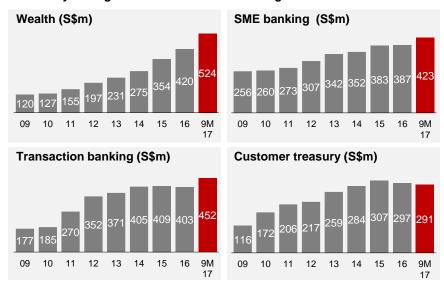
Strategy delivering growth in targeted segments

 Consumer/Wealth & Institutional Banking contribute over 80% of total income

 In Singapore, DBS is a universal bank serving all customer segments

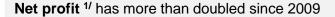
In other markets, DBS seeks to build regional franchises in Wealth, SME Banking, Transaction Banking & Customer Treasury business

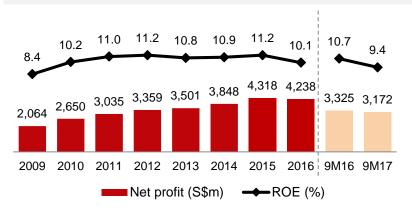
Quarterly average total income of selected segments



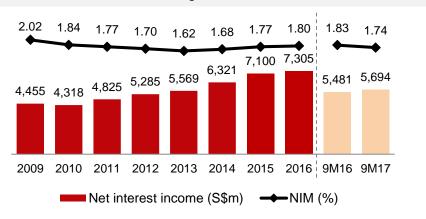


Consistent financial performance reflecting successful execution of strategic priorities & strength of franchise

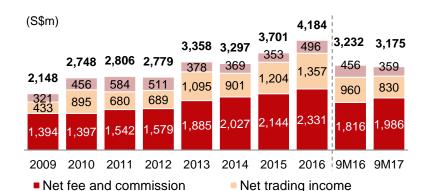




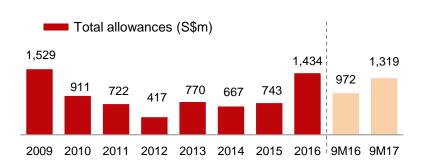
Net interest income increasing



Non-interest income 2/: broad-based growth since 2009



Asset quality sound with prudent provisioning



Uncertainty over oil & gas support services asset quality removed with accelerated NPL recognition and specific allowances

Other non-interest income



^{1/} Excluding one-time items

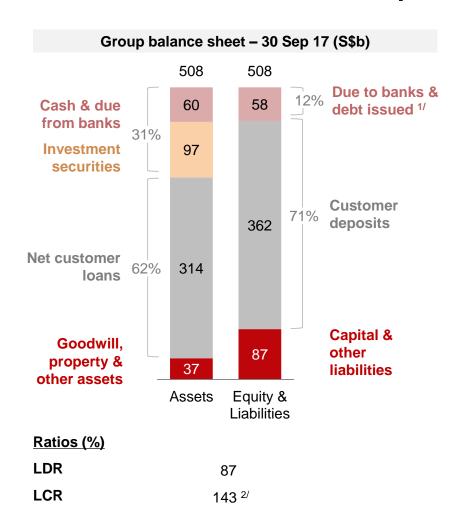
^{2/} Excluding one-time items. "Other non-interest income" includes "share of profit of associates" with effect from 2016 and 2015 comparatives have been aligned to the current presentation

Agenda

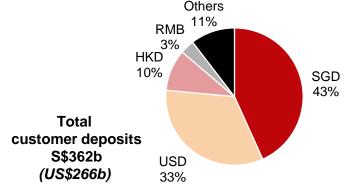
- Franchise highlights
- Balance sheet and capital
- Wholesale funding

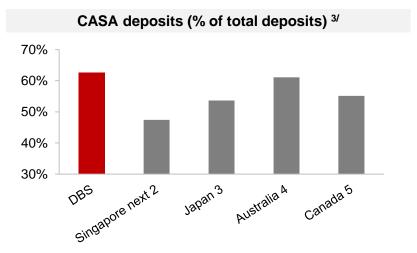


Strong liquidity position supported by leading market share in stable low cost SGD retail deposits



Customer deposits by currency – 30 Sep 17 Others





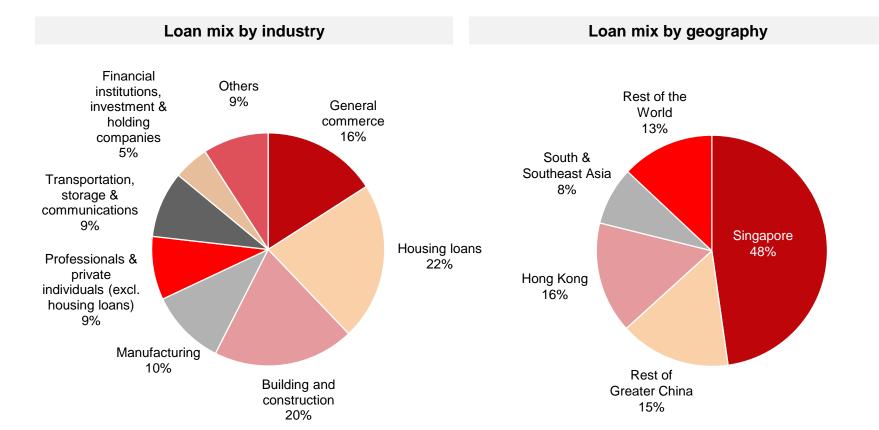
^{1/} Debt issued includes medium term notes, commercial papers, certificates of deposit & other debt securities, and excludes subordinated debt



^{2/} Average all-currency liquidity coverage ratio for 9M17

^{3/} Based on latest available company filings

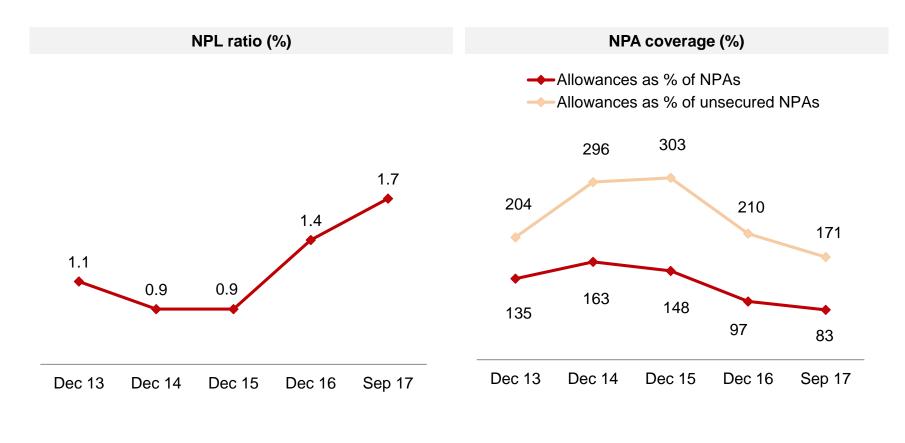
Well-diversified loan portfolio



30 Sep 2017 gross customer loans \$\$319b (U\$\$234b)

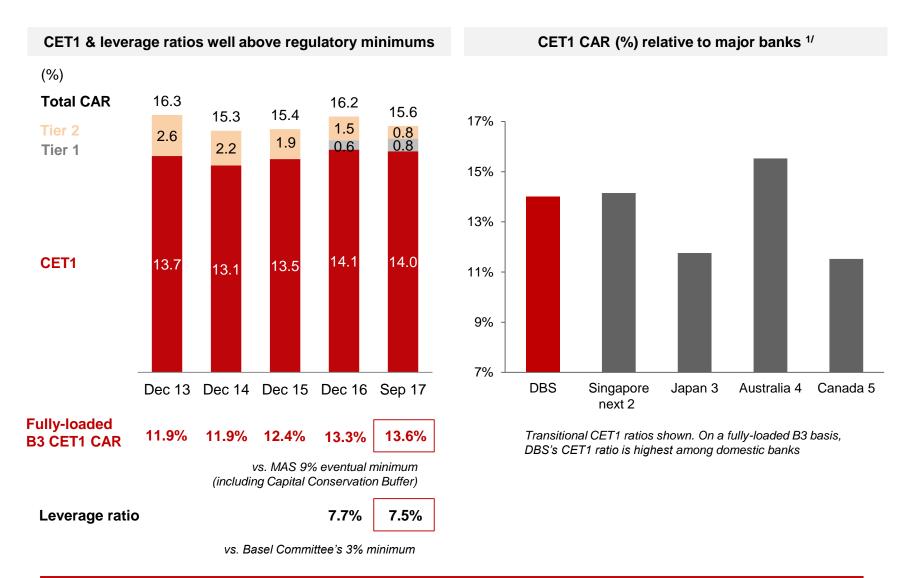


Asset quality remains sound overall, allowance coverage prudent



- ► Excluding the oil & gas support services portfolio, the NPL rate of 0.9% has been stable over several quarters
- ▶ General allowances reserves of \$2.6 billion exceed MAS 1% GP and FRS 109 requirements

Strong CET1 & leverage ratios



DBS

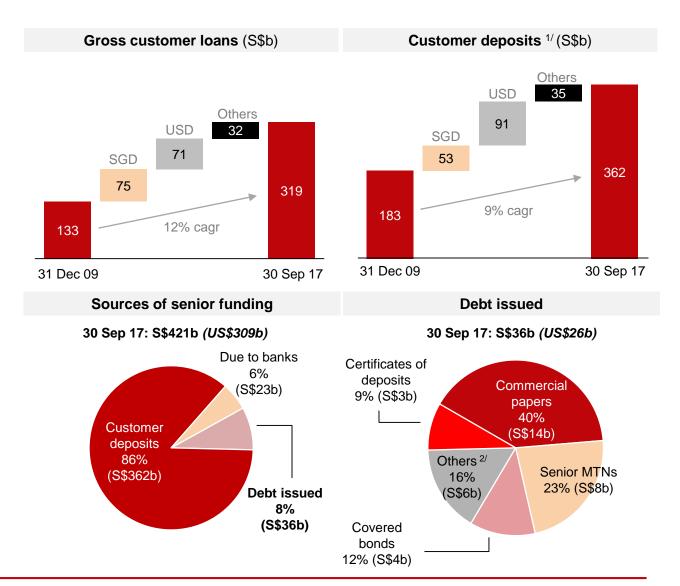
Agenda

- Franchise highlights
- Balance sheet and capital
- Wholesale funding



Wholesale funding: diversifying for business stability

- Well-funded in SGD due to SGD deposit franchise
- Improved SGD balance sheet efficiency since 2009
- Captured post-GFC opportunities in regional USD lending
- At the same time strengthened USD deposit base
- Foreign currency funding sources diversified in 2015 with establishment of a US\$10b Global Covered Bond Programme & four issues to date



^{1/} Including deposits related to fund management activities from 2012 onwards. Prior to 2012, these deposits were classified as "Due to banks" 2/ Including equity-linked notes, credit linked notes, interest linked notes, FX linked notes & fixed rate bonds



Issuance structure & preferences

Straightforward balance sheet with DBS Bank as the sole direct operating subsidiary

DBS Group Holdings
Aa2/-/AA(Moody's/S&P/Fitch)

100% ownership

DBS Group Holdings

Additional Tier 1, Tier 2 & senior MTNs 1/

- 144a / Reg S GMTN programme
- Public benchmarks & private placements

DBS Bank is the holding company of other subsidiaries of the group

DBS Bank
Aa1 / AA- / AA(Moody's / S&P / Fitch)

DBS Bank

Senior MTNs & covered bonds

- ▶ 144a / Reg S GMTN & Global Covered Bond programmes
- Public benchmarks (cov) & private placements (senior)

Commercial paper

- USD: USCP programme
- Multi-currency: ECP programme

Main banking subsidiaries

DBS Bank (Hong Kong)

DBS Bank (China)

DBS Bank (Taiwan)

PT Bank DBS Indonesia

DBS Bank subsidiaries

Certificates of deposit

- Hong Kong: Multi-currency programme
- Taiwan: Local currency programme
- Indonesia: Stand-alone issuances

Additional Tier 1, Tier 2 & senior MTNs

- Stand-alone documentation
- Local currency public benchmarks & private placements

