

## **CEO Observations**

# August 8, 2016

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### What we previously said

#### FY2015 results briefing in February





#### The nature of our exposure to Swiber

- S\$721m exposure
  - > \$403m to finance working capital for 2 projects
    - Working capital based on project cash flow, generally 2 to 3 years
    - Dedicated project accounts
    - Comprises trade facilities, performance bonds and warranty bonds
    - Strong track record. Granted similar facilities on specific projects for oil majors
  - > \$121m mainly secured term loans for vessel and property, and hedging purposes
  - > \$197m for bond redemptions in June and July



### Why was Swiber not NPA?

- Good underlying projects. Independently corroborated
- Up-to-date in payment of interest and principal until June no overdues
- Trade payables up from 90 to 120 days; not unusual for the industry
- High leverage to be addressed by bringing in private equity
- Short term debt maturities to be addressed by raising equity, raising additional financing against available assets and disposing assets
- Consistent with market



#### Why did we give additional loans for bond redemptions?

- June bridge to equity after independent validation with potential investor
- July assessment that completing existing projects is best option for all



### **Portfolio update: Support services**

June 2016*	Producers	Traders	Processors	<b>Others</b> (includes Support Services)	Total
(S\$b)					
Exposure	8	3	4	(7)	23
Of which:					
Loans	8	2	4	6	19
Excludes Swiber					

- \$2b to state-owned / government linked shipyards
- Remaining \$5b 90% secured





### Portfolio update: Oil and Gas

June 2016*	Producers	Traders	Processors	<b>Others</b> (includes Support Services)	Total
(S\$b)					
Exposure	8	3	4	7	23
Of which:					
Loans	8	2	4	6	19

\*Excludes Swiber

#### Producers, Traders, and Processors portfolio

- > 72% short-term loans
- ➢ 55% trade loans
- No material weakness



## **Portfolio update: Other commodities**

June 2016	Producers	Traders	Combined
(S\$b)			
Exposure	4	11	15
Of which:			
Loans	4	8	13

#### Portfolio grew \$3b from Dec 2015

- ➢ 83% short-term loans, 42% trade loans
- Steel and coal ~\$3b; some weaknesses; already in SP budget



### Portfolio update: China





## **2Q Highlights**

#### 8% income growth to a new high

- Strong loan growth
- Stable NIM
- Record fees; led by investment banking and bancassurance

#### 6% expense growth

- Headcount down slightly
- 10% growth in profit before allowances



## Outlook

- Healthy loan pipeline
- Margins will come off slightly
- Greater China stabilizing
- Outlook for operating trends broadly in line with previous guidance





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