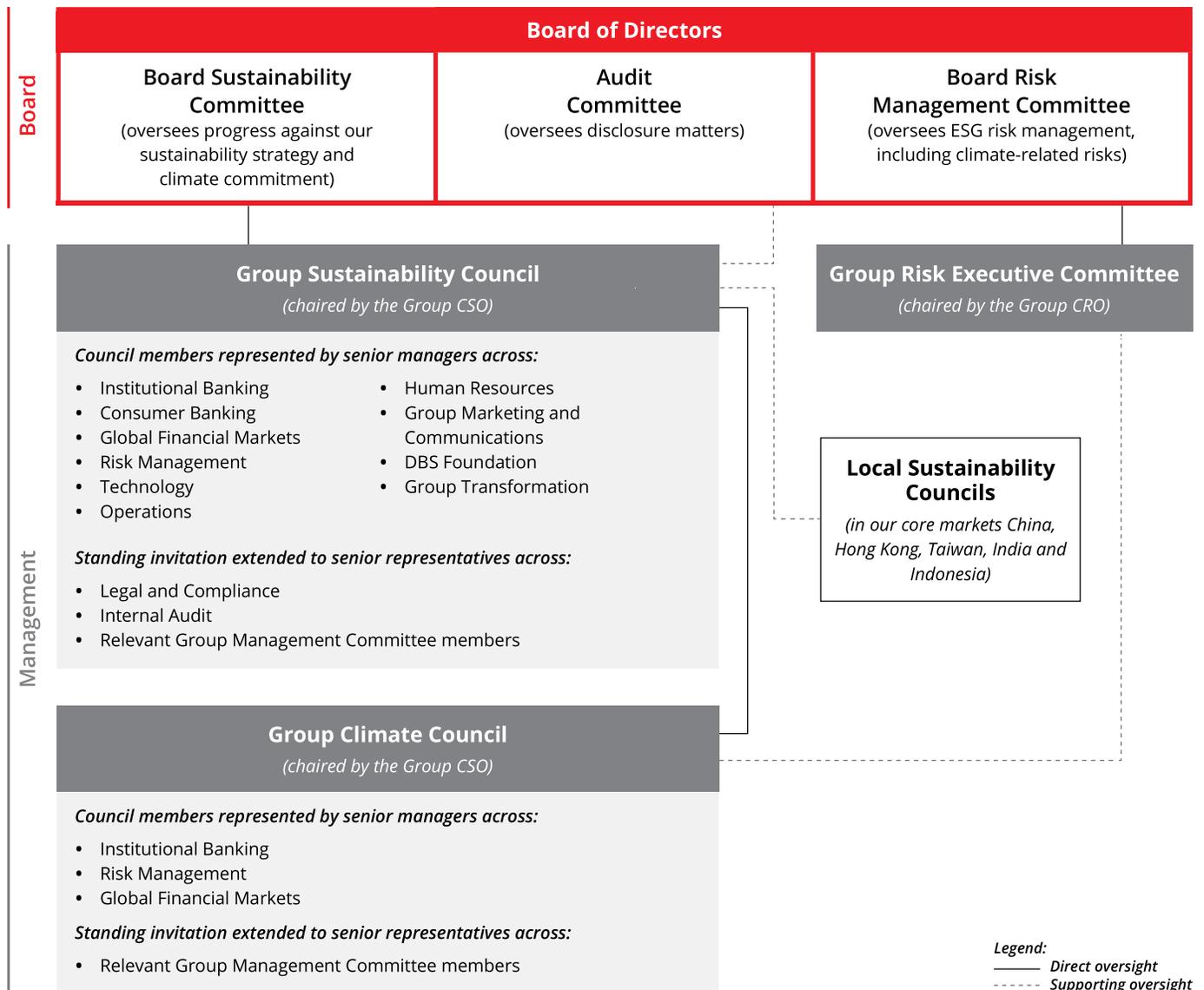


Sustainability governance structure

At DBS, the Board is collectively responsible for the long-term success of the bank and has ultimate responsibility for our sustainability strategy and reporting. It provides constructive challenge and strategic advice to management.

The Group Climate Council (GCC), established in 2024 as a sub-committee of the Group Sustainability Council (GSC), serves as DBS' central forum for climate and nature-related governance and strategy.



Board statement on sustainability

"The Board has overall responsibility for the consideration of sustainability-related matters in the formulation of DBS' strategy. In 2025, the Board continued to provide oversight on DBS' sustainability agenda, including the determining, monitoring and managing of material ESG factors, guided by the objective to create long-term value by managing our business in a balanced and responsible way. During the year, the Board Sustainability Committee (BSC) oversaw the further development of DBS' climate strategy, including the enhancement of its Transition Finance Framework, ESG risk assessment and climate-related disclosures in alignment with the International Financial Reporting Standards (IFRS) Sustainability Disclosure Standards."