

# Notice of Annual General Meeting

## DBS GROUP HOLDINGS LTD

(Incorporated in the Republic of Singapore)

Company Registration No.: 199901152M

### To: All shareholders of DBS Group Holdings Ltd

NOTICE IS HEREBY GIVEN that the 19<sup>th</sup> Annual General Meeting of the shareholders of DBS Group Holdings Ltd (the "Company" or "DBSH") will be held at Marina Bay Sands Expo and Convention Centre, Level 5, Sands Grand Ballroom, 10 Bayfront Avenue, Singapore 018956 on Wednesday, 25 April 2018 at 2.00 pm to transact the following business:

Routine Business	Ordinary Resolution No.
To receive and adopt the Directors' Statement and Audited Financial Statements for the year ended 31 December 2017 and the Auditor's Report thereon.	Resolution 1
To declare a one-tier tax exempt Final Dividend of 60 cents per ordinary share and a one-tier tax exempt Special Dividend of 50 cents per ordinary share for the year ended 31 December 2017. [2016: Final Dividend of 30 cents per ordinary share, one-tier tax exempt]	Resolution 2
To approve the amount of SGD 3,637,702 proposed as Directors' remuneration for the year ended 31 December 2017. [2016: SGD 3,588,490]	Resolution 3
To re-appoint Messrs PricewaterhouseCoopers LLP as Auditor of the Company and to authorise the Directors to fix its remuneration.	Resolution 4
<p>To re-elect the following Directors, who are retiring under article 99 of the Company's Constitution and who, being eligible, offer themselves for re-election:</p> <ul style="list-style-type: none"> <li>(a) Mr Peter Seah Lim Huat</li> <li>(b) Mr Piyush Gupta</li> <li>(c) Mr Andre Sekulic</li> </ul> <p><i>Key information on Mr Seah, Mr Gupta and Mr Sekulic can be found on pages 201 and 204 of the 2017 Annual Report. Dr Bart Broadman wishes to step down immediately following the conclusion of the forthcoming Annual General Meeting.</i></p>	Resolution 5 Resolution 6 Resolution 7
<p>To re-elect Mr Olivier Lim Tse Ghow, who is retiring under article 105 of the Company's Constitution and who, being eligible, offers himself for re-election.</p> <p><i>Key information on Mr Lim can be found on page 203 of the 2017 Annual Report.</i></p>	Resolution 8
Special Business	Ordinary Resolution No.
To consider and, if thought fit, to pass the following Resolutions which will be proposed as ORDINARY RESOLUTIONS:	
<p>That authority be and is hereby given to the Directors of the Company to offer and grant awards in accordance with the provisions of the DBSH Share Plan and to allot and issue from time to time such number of ordinary shares of the Company ("DBSH Ordinary Shares") as may be required to be issued pursuant to the vesting of awards under the DBSH Share Plan, PROVIDED ALWAYS THAT:</p> <ul style="list-style-type: none"> <li>(a) the aggregate number of new DBSH Ordinary Shares (i) issued and/ or to be issued pursuant to the DBSH Share Plan; and (ii) issued pursuant to the DBSH Share Option Plan, shall not exceed 5% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company from time to time; and</li> </ul>	Resolution 9

Special Business	Ordinary Resolution No.
<p>(b) the aggregate number of new DBSH Ordinary Shares under awards to be granted pursuant to the DBSH Share Plan during the period commencing from the date of this Annual General Meeting of the Company and ending on the date of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier, shall not exceed 1% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company from time to time,</p> <p>and in this Resolution, “subsidiary holdings” has the meaning given to it in the Listing Manual of the Singapore Exchange Securities Trading Limited.</p>	
<p>That authority be and is hereby given to the Directors of the Company to:</p> <p>(a) (i) issue shares of the Company (“shares”) whether by way of rights, bonus or otherwise; and/ or</p> <p>(ii) make or grant offers, agreements or options (collectively, “Instruments”) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares,</p> <p>at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and</p> <p>(b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force, provided that:</p> <p>(1) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company (as calculated in accordance with paragraph (2) below), of which the aggregate number of shares to be issued other than on a <i>pro rata</i> basis to shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall be less than 10% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company (as calculated in accordance with paragraph (2) below);</p> <p>(2) (subject to such manner of calculation and adjustments as may be prescribed by the Singapore Exchange Securities Trading Limited (“SGX-ST”)) for the purpose of determining the aggregate number of shares that may be issued under paragraph (1) above, the percentage of issued shares shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company at the time this Resolution is passed, after adjusting for:</p> <p>(i) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and</p> <p>(ii) any subsequent bonus issue, consolidation or subdivision of shares,</p> <p>and, in paragraph (1) above and this paragraph (2), “subsidiary holdings” has the meaning given to it in the Listing Manual of the SGX-ST;</p> <p>(3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and</p> <p>(4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.</p>	Resolution 10
<p>That authority be and is hereby given to the Directors of the Company to allot and issue from time to time such number of new ordinary shares of the Company as may be required to be allotted and issued pursuant to the DBSH Scrip Dividend Scheme.</p>	Resolution 11

Special Business	Ordinary Resolution No.
<p>That:</p> <p>(a) for the purposes of Sections 76C and 76E of the Companies Act, Chapter 50 (the "Companies Act"), the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire issued ordinary shares of the Company ("Ordinary Shares") not exceeding in aggregate the Maximum Percentage (as hereafter defined), at such price or prices as may be determined by the Directors from time to time up to the Maximum Price (as hereafter defined), whether by way of:</p> <p>(i) market purchase(s) on the Singapore Exchange Securities Trading Limited ("SGX-ST") and/ or any other securities exchange on which the Ordinary Shares may for the time being be listed and quoted ("Other Exchange"); and/ or</p> <p>(ii) off-market purchase(s) (if effected otherwise than on the SGX-ST or, as the case may be, Other Exchange) in accordance with any equal access scheme(s) as may be determined or formulated by the Directors as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act, and otherwise in accordance with all other laws and regulations and rules of the SGX-ST or, as the case may be, Other Exchange as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "Share Purchase Mandate");</p> <p>(b) unless varied or revoked by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate may be exercised by the Directors at any time and from time to time during the period commencing from the date of the passing of this Resolution and expiring on the earliest of:</p> <p>(i) the date on which the next Annual General Meeting of the Company is held;</p> <p>(ii) the date by which the next Annual General Meeting of the Company is required by law to be held; and</p> <p>(iii) the date on which purchases and acquisitions of Ordinary Shares pursuant to the Share Purchase Mandate are carried out to the full extent mandated;</p> <p>(c) in this Resolution:</p> <p>"Average Closing Price" means the average of the closing market prices of an Ordinary Share over the last five market days on which transactions in the Ordinary Shares on the SGX-ST or, as the case may be, Other Exchange were recorded, immediately preceding the date of the market purchase by the Company or, as the case may be, the date of the making of the offer pursuant to the off-market purchase, and deemed to be adjusted, in accordance with the listing rules of the SGX-ST, for any corporate action that occurs after the relevant five-day period;</p> <p>"date of the making of the offer" means the date on which the Company announces its intention to make an offer for the purchase or acquisition of Ordinary Shares from shareholders, stating therein the purchase price (which shall not be more than the Maximum Price calculated on the basis set out below) for each Ordinary Share and the relevant terms of the equal access scheme for effecting the off-market purchase;</p> <p>"Maximum Percentage" means that number of issued Ordinary Shares representing 2% of the issued Ordinary Shares of the Company as at the date of the passing of this Resolution (excluding treasury shares and subsidiary holdings (as defined in the Listing Manual of the SGX-ST)); and</p> <p>"Maximum Price" in relation to an Ordinary Share to be purchased or acquired, means the purchase price (excluding related brokerage, commission, applicable goods and services tax, stamp duties, clearance fees and other related expenses) which shall not exceed:</p> <p>(i) in the case of a market purchase of an Ordinary Share, 105% of the Average Closing Price of the Ordinary Shares; and</p> <p>(ii) in the case of an off-market purchase of an Ordinary Share, 105% of the Average Closing Price of the Ordinary Shares; and</p>	<p>Resolution 12</p>

Special Business	Ordinary Resolution No.
(d) the Directors of the Company and/ or any of them be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/ or he may consider expedient or necessary to give effect to the transactions contemplated and/ or authorised by this Resolution.	

By Order of the Board

**Goh Peng Fong (Mr)**

Group Secretary  
DBS Group Holdings Ltd

28 March 2018

Singapore

**Notes:**

1. (a) *A member of the Company who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the Annual General Meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.*
- (b) *A member of the Company who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the Annual General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.*

*"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter 50.*

2. *A member of the Company which is a corporation is entitled to appoint its authorised representative or proxy to vote on its behalf.*
3. *A proxy need not be a member of the Company.*
4. *The instrument appointing a proxy or proxies must be deposited at the office of the Company's Share Registrar, Tricor Barbinder Share Registration Services (a division of Tricor Singapore Pte. Ltd.) at 80 Robinson Road #02-00, Singapore 068898, at least 72 hours before the time for holding the Annual General Meeting.*

**Personal data privacy:**

By submitting an instrument appointing a proxy(ies) and/ or representative(s) to attend, speak and vote at the Annual General Meeting and/ or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation

of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents or service providers ) to comply with any applicable laws, listing rules, take-over rules, regulations and/ or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/ or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/ or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/ or representative(s) for the Purposes, and (iii) agrees to provide the Company with written evidence of such prior consent upon reasonable request.

## Explanatory notes

### Routine Business

#### Ordinary Resolution 2: Declaration of final dividend and special dividend on ordinary shares

Resolution 2 is to approve the declaration of a final dividend of 60 cents per ordinary share and a special dividend of 50 cents per ordinary share. Please refer to page 92 of the Capital Management and Planning section in the 2017 Annual Report for an explanation of DBSH's dividend policy.

#### Ordinary Resolution 3: Directors' remuneration for 2017

Resolution 3 is to approve the payment of an aggregate amount of SGD 3,637,702 as Directors' remuneration for the non-executive Directors of the Company for the year ended 31 December 2017. If approved, each of the non-executive Directors (with the exception of Dr Bart Broadman and Mrs Ow Foong Pheng) will receive 70% of his or her Directors' fees in cash and 30% of his or her Directors' fees in the form of share awards granted pursuant to the DBSH Share Plan. The share awards will not be subject to a vesting period, but will be subject to

a selling moratorium whereby each non-executive Director will be required to hold the equivalent of one year's basic retainer for the duration of his or her tenure as a Director, and for one year after the date he or she steps down as a Director. The actual number of shares to be awarded will be determined by reference to the volume-weighted average price of a share on the SGX-ST over the 10 trading days immediately prior to (and excluding) the date of the forthcoming Annual General Meeting, rounded down to the nearest share, and any residual balance will be paid in cash. Dr Bart Broadman, who is stepping down immediately following the conclusion of the forthcoming Annual General Meeting, will receive all of his Director's fees in cash. The Director's fees for Mrs Ow Foong Pheng will be paid in cash to a government agency, the Directorship & Consultancy Appointments Council. Please refer to pages 49, 50, 56 and 57 of the Corporate Governance Report in the 2017 Annual Report for more details on the non-executive Directors' remuneration for 2017.

#### Ordinary Resolutions 5, 6 and 7: Re-election of Directors retiring under article 99

- (a) Mr Peter Seah Lim Huat, upon re-election as a Director of the Company, will remain as Chairman of each of the Board of Directors, Nominating Committee, Compensation and Management Development Committee and Board Executive Committee, and as a member of each of the Audit Committee and Board Risk Management Committee, and will be considered independent.
- (b) Mr Piyush Gupta, upon re-election as a Director of the Company, will remain as an executive Director of the Company.
- (c) Mr Andre Sekulic, upon re-election as a Director of the Company, will remain as a member of each of the Audit Committee and Compensation and Management Development Committee, and will be considered independent.

### **Ordinary Resolution 8: Re-election of Director retiring under article 105**

Mr Olivier Lim Tse Ghow, upon re-election as a Director of the Company, will remain as a member of each of the Board Risk Management Committee and Compensation and Management Development Committee, and will be considered independent.

## **Special Business**

### **Ordinary Resolution 9: DBSH Share Plan**

Resolution 9 is to empower the Directors to offer and grant awards and to issue ordinary shares of the Company pursuant to the DBSH Share Plan, provided that: (a) the maximum number of ordinary shares which may be issued under the DBSH Share Plan and the DBSH Share Option Plan is limited to 5% of the total number of issued shares of the Company (excluding treasury shares and subsidiary holdings) from time to time; and (b) the aggregate number of new ordinary shares under awards which may be granted pursuant to the DBSH Share Plan from this Annual General Meeting to the next Annual General Meeting shall not exceed 1% of the total number of issued shares of the Company (excluding treasury shares and subsidiary holdings) from time to time. The 1% sub-limit is lower than the 2% sub-limit approved by shareholders at last year's Annual General Meeting. The DBSH Share Option Plan expired on 19 June 2009 and was not extended or replaced. There are no longer any options outstanding under the DBSH Share Option Plan. As at 1 March 2018 (the "Latest Practicable Date"), the Company had 65,700 treasury shares and no subsidiary holdings.

### **Ordinary Resolution 10: Share Issue Mandate**

Resolution 10 is to empower the Directors to issue shares of the Company and to make or grant instruments (such as warrants or debentures) convertible into shares, and to

issue shares in pursuance of such instruments, up to a number not exceeding in total 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company, of which the number of shares that may be issued other than on a *pro rata* basis to shareholders must be less than 10% of the total number of issued shares (excluding treasury shares and subsidiary holdings). For the purpose of determining the aggregate number of shares that may be issued, the percentage of issued shares shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company at the time that Resolution 10 is passed, after adjusting for (a) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time that Resolution 10 is passed, and (b) any subsequent bonus issue, consolidation or subdivision of shares.

### **Ordinary Resolution 11: DBSH Scrip Dividend Scheme**

Resolution 11 is to authorise the Directors, should they choose to apply the DBSH Scrip Dividend Scheme ("Scheme") to a qualifying dividend, to issue such number of new ordinary shares of the Company as may be required to be issued pursuant to the Scheme to members who, in respect of a qualifying dividend, have elected to receive scrip in lieu of the cash amount of that qualifying dividend. If the Directors should decide to apply the Scheme to a qualifying dividend, the current intention is that no discount will be given for the scrip shares.

### **Ordinary Resolution 12: Proposed renewal of the Share Purchase Mandate**

Resolution 12 is to renew the mandate to allow the Company to purchase or otherwise acquire its issued ordinary shares, on the terms and subject to the conditions set out in the Resolution.

The Company intends to use its internal sources of funds to finance its purchase or acquisition of the ordinary shares of the Company ("Ordinary Shares"). The amount of financing required for the Company to purchase or acquire its Ordinary Shares, and the impact on the Company's financial position, cannot be ascertained as at the date of this Notice as these will depend on whether the Ordinary Shares are purchased or acquired out of capital or profits, the number of Ordinary Shares purchased or acquired and the price at which such Ordinary Shares were purchased or acquired.

Based on the existing issued and paid-up Ordinary Shares as at the Latest Practicable Date and excluding any Ordinary Shares held in treasury, the purchase by the Company of 2% of its issued Ordinary Shares will result in the purchase or acquisition of 51,277,414 Ordinary Shares.

Assuming that the Company purchases or acquires 51,277,414 Ordinary Shares at the Maximum Price, in the case of both market and off-market purchases, of SGD 30.66 for one Ordinary Share (being the price equivalent to 5% above the average closing prices of the Ordinary Shares traded on the SGX-ST over the last five market days on which transactions were recorded immediately preceding the Latest Practicable Date), the maximum amount of funds required is approximately SGD 1.6 billion.

The financial effects of the purchase or acquisition of such Ordinary Shares by the Company pursuant to the proposed Share Purchase Mandate on the financial statements of the Group and the Company for the financial year ended 31 December 2017 based on these and other assumptions are set out in paragraph 2.7 of the Letter to Shareholders dated 28 March 2018 (the "Letter").

Please refer to the Letter for further details.

# Proxy form

## DBS GROUP HOLDINGS LTD

(Incorporated in the Republic of Singapore)  
Company Registration No.: 199901152M

### IMPORTANT:

- (1) Relevant intermediaries (as defined in Section 181 of the Companies Act, Chapter 50) may appoint more than two proxies to attend, speak and vote at the Annual General Meeting.
- (2) This Proxy form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF/SRS investors who hold ordinary shares through their CPF/SRS funds. CPF/SRS investors should contact their respective Agent Banks/SRS Operators if they have any queries regarding their appointment as proxies.
- (3) By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 28 March 2018.

## Annual General Meeting

\*I / We \_\_\_\_\_ (NRIC / Passport / Co. Reg No. \_\_\_\_\_)  
of \_\_\_\_\_

being an Ordinary Shareholder of DBS Group Holdings Ltd (the "Company") hereby appoint

Name	Address	NRIC/Passport number	Proportion of shareholdings (%)

\*and/or

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as \*my/our proxy/proxies, to attend, speak and vote for \*me/us and on \*my/our behalf, at the 19<sup>th</sup> Annual General Meeting of the Company, to be held at **Marina Bay Sands Expo and Convention Centre, Level 5, Sands Grand Ballroom, 10 Bayfront Avenue, Singapore 018956** on **Wednesday, 25 April 2018** at **2.00 pm** and at any adjournment thereof in the following manner:

No.	Ordinary Resolutions	For	Against
<b>Routine Business</b>			
1	Adoption of Directors' Statement, Audited Financial Statements and Auditor's Report		
2	Declaration of Final Dividend and Special Dividend on Ordinary Shares		
3	Approval of proposed Directors' remuneration of SGD 3,637,702 for FY2017		
4	Re-appointment of PricewaterhouseCoopers LLP as Auditor and authorisation for Directors to fix its remuneration		
5	Re-election of Mr Peter Seah Lim Huat as a Director retiring under article 99		
6	Re-election of Mr Piyush Gupta as a Director retiring under article 99		
7	Re-election of Mr Andre Sekulic as a Director retiring under article 99		
8	Re-election of Mr Olivier Lim Tse Ghow as a Director retiring under article 105		
<b>Special Business</b>			
9	Authority to grant awards and issue shares under the DBSH Share Plan		
10	General authority to issue shares and to make or grant convertible instruments subject to limits		
11	Authority to issue shares pursuant to the DBSH Scrip Dividend Scheme		
12	Approval of the proposed renewal of the Share Purchase Mandate		

If you wish to exercise all your votes **For** or **Against**, please tick with "✓" within the relevant box. Alternatively, please indicate the number of votes **For** or **Against** each resolution.

The proxy/proxies may vote or abstain as the proxy/proxies deems fit on any of the above resolutions if no voting instruction is specified, and on any other matter arising at the Annual General Meeting.

Voting will be conducted by poll.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2018.

No. of Ordinary Shares held

Signature or Common Seal of Shareholder

**IMPORTANT: PLEASE READ NOTES OVERLEAF.**

\* delete as appropriate

**Notes:**

- (1) Please insert the total number of ordinary shares ("Ordinary Shares") held by you. If you have Ordinary Shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number of Ordinary Shares. If you have Ordinary Shares registered in your name in the Register of Members (maintained by or on behalf of the Company), you should insert that number of Ordinary Shares. If you have Ordinary Shares entered against your name in the Depository Register and Ordinary Shares registered in your name in the Register of Members, you should insert the aggregate number of Ordinary Shares.
- (2) (a) A member of the Company ("Member") who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the Annual General Meeting. Where such Member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.  
(b) A Member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the Annual General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such Member. Where such Member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.  
*"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter 50.*
- (3) The Instrument appointing a proxy or proxies must be deposited at the office of the Company's Share Registrar, Tricor Barbinder Share Registration Services (a division of Tricor Singapore Pte. Ltd.) at **80 Robinson Road #02-00, Singapore 068898**, at least 72 hours before the time for holding the Annual General Meeting.
- (4) The Instrument appointing a proxy or proxies must be under the hand of the appointer or of his attorney duly authorised in writing. Where the Instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
- (5) A corporation which is a Member may, in accordance with Section 179 of the Companies Act, Chapter 50, authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Annual General Meeting.
- (6) The Company shall be entitled to reject the Instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointer are not ascertainable from the instructions of the appointer specified in the Instrument appointing a proxy or proxies (including any related attachment). In addition, in the case of Members whose Ordinary Shares are entered against their names in the Depository Register, the Company may reject any Instrument appointing a proxy or proxies lodged if such Members are not shown to have Ordinary Shares entered against their names in the Depository Register 72 hours before the time appointed for holding the Annual General Meeting as certified by The Central Depository (Pte) Limited to the Company.

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Postage will be paid by addressee. For posting in Singapore only.

**BUSINESS REPLY SERVICE  
PERMIT NO. 08558**



**THE COMPANY SECRETARY**  
DBS Group Holdings Ltd  
c/o TRICOR BARBINDER SHARE REGISTRATION SERVICES  
(a division of Tricor Singapore Pte. Ltd.)  
80 ROBINSON ROAD #02-00  
SINGAPORE 068898

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# Corporate Information

## Board of Directors

**Peter Seah**  
*Chairman*

**Piyush Gupta**  
*Chief Executive Officer*

**Bart Broadman**

**Euleen Goh**

**Ho Tian Yee**

**Nihal Kaviratne CBE**

**Olivier Lim** (*appointed on 7 November 2017*)

**Ow Foong Pheng**

**Andre Sekulic**

**Danny Teoh**

## Audit Committee

**Danny Teoh**  
*Chairman*

**Nihal Kaviratne CBE**

**Ow Foong Pheng**

**Peter Seah**

**Andre Sekulic**

## Nominating Committee

**Peter Seah**  
*Chairman*

**Euleen Goh**

**Ho Tian Yee**

**Ow Foong Pheng**

**Danny Teoh**

## Board Risk Management Committee

**Euleen Goh**  
*Chairman*

**Bart Broadman**

**Ho Tian Yee**

**Nihal Kaviratne CBE**

**Olivier Lim** (*appointed on 7 November 2017*)

**Peter Seah**

**Danny Teoh**

## Board Executive Committee

**Peter Seah**  
*Chairman*

**Euleen Goh**

**Ho Tian Yee**

## Compensation and Management Development Committee

**Peter Seah**  
*Chairman*

**Bart Broadman**

**Euleen Goh**

**Olivier Lim** (*appointed on 7 November 2017*)

**Andre Sekulic**

## Group Secretary

**Goh Peng Fong**

## Group Executive Committee

**Piyush Gupta**  
*Chief Executive Officer*

**Chng Sok Hui**  
*Chief Financial Officer*

**David Gledhill**  
*Chief Information Officer*

**Sim S Lim**  
*Singapore*

**Andrew Ng**  
*Treasury & Markets*

**Sebastian Paredes**  
*Hong Kong*

**Elbert Pattijn**  
*Chief Risk Officer*

**Tan Su Shan**  
*Consumer Banking/ Wealth Management*

**Jeanette Wong**  
*Institutional Banking*

## Group Management Committee

Includes the Group Executive Committee and the following:

**Jerry Chen**  
*Taiwan*

**Eng-Kwok Seat Moey**  
*Capital Markets*

**Philip Fernandez**  
*Corporate Treasury*

**Neil Ge**  
*China*

**Derrick Goh**  
*Audit*

**Lam Chee Kin**  
*Legal, Compliance & Secretariat*

**Lee Yan Hong**  
*Human Resources*

**Jimmy Ng** (*until end 2017*)  
*Audit*

**Karen Ngui**  
*Strategic Marketing & Communications*

**Pearlyn Phau**  
*Consumer Banking/ Wealth Management*

**Shee Tse Koon**  
*Strategy & Planning*

**Surojit Shome**  
*India*

**Paulus Sutisna**  
*Indonesia*

**Tan Teck Long**  
*Institutional Banking*

## Registrar

**Tricor Barbinder Share Registration Services**  
*(a division of Tricor Singapore Pte. Ltd.)*  
80 Robinson Road, #02-00  
Singapore 068898  
Tel: (65) 6236 3333  
Fax: (65) 6236 3405

## Auditor

**PricewaterhouseCoopers LLP**  
7 Straits View, Marina One  
East Tower, Level 12  
Singapore 018936

## Partner in charge of the Audit

**Karen Loon**  
*Appointed on 29 April 2013 (DBS Group Holdings Ltd) and 29 April 2013 (DBS Bank Ltd.)*

## Registered Office

12 Marina Boulevard  
Marina Bay Financial Centre  
Tower 3, Singapore 018982  
Tel: (65) 6878 8888  
Website: [www.dbs.com](http://www.dbs.com)

## Investor Relations

Email: [investor@dbs.com](mailto:investor@dbs.com)

# Asia's Safest, Asia's Best

**Safest Bank in Asia**  
**2009–2017**  
Global Finance

**Asia's Best Digital Bank**  
**2017**  
Euromoney

12 Marina Boulevard  
Marina Bay Financial Centre Tower 3  
Singapore 018982  
Tel: (65) 6878 8888  
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