

DBS GROUP HOLDINGS LTD  
Further information on directors

Attendance at Board and Committee Meetings

As at Jan 1, 2003 to Dec 31, 2003

Name of director	Board meetings		Audit committee meetings		Board risk management committee meetings		Executive committee meetings <sup>a</sup>		Nominating committee meeting		Compensation committee meeting	
	Number of meetings held <sup>@</sup>	Attendance	Number of meetings held <sup>@</sup>	Attendance	Number of meetings held <sup>@</sup>	Attendance	Number of meetings held <sup>@</sup>	Attendance	Number of meetings held <sup>@</sup>	Attendance	Number of meetings held <sup>@</sup>	Attendance
S Dhanabalan	6	6	–	–	–	–	13	10	0	0	4	4
Jackson Tai	6	6	–	–	–	–	13	12	–	–	–	–
Frank Wong Kwong Shing <sup>(1)</sup>	2	2	–	–	–	–	13	11	–	–	–	–
Ng Kee Choe <sup>(2)</sup>	3	3	–	–	–	–	7	6	–	–	–	–
Bernard Chen Tien Lap	6	6	5	5	4	4	13	11	0	0	–	–
Fock Siew Wah	6	5	–	–	4	4	13	12	–	–	4	3
Gail D. Fosler (Ms)	6	5	–	–	–	–	–	–	0	0	–	–
Tommy Koh Thong-Bee <sup>(3)</sup>	3	3	3	3	1	1	–	–	0	0	–	–
Kwa Chong Seng <sup>(4)</sup>	3	2	–	–	2	0	–	–	–	–	–	–
Moses Lee Kim Poo	6	5	5	4	–	–	–	–	–	–	–	–
Leung Chun Ying	6	6	–	–	–	–	–	–	0	0	4	1
Narayana Murthy <sup>(5)</sup>	2	1	–	–	–	–	–	–	–	–	–	–
Peter Ong Boon Kwee <sup>(6)</sup>	4	3	2	2	3	2	–	–	–	–	–	–
John A. Ross	5	5	–	–	3	3	–	–	–	–	–	–
Thean Lip Ping	6	6	–	–	–	–	–	–	0	0	4	4
Yeo Ning Hong	6	6	–	–	–	–	–	–	0	0	4	4

@ the number of meetings held during the period the director was a member of the Board and/or relevant Committee

(1) Appointed on September 16, 2003

(2) Resigned on June 30, 2003

(3) Resigned on April 21, 2003

(4) Appointed on July 29, 2003

(5) Appointed on August 19, 2003

(6) Appointed on March 26, 2003

# These are DBS Bank Exco Meetings.

**DBS GROUP HOLDINGS LTD**  
Further information on directors

**S DHANABALAN**

Academic and Professional Qualifications:

Bachelor of Arts (Honours) in Economics

University of Malaya, Singapore

**Current Appointments**

Chairman • DBS Group Holdings Ltd • DBS Bank Ltd • Parameswara Holdings Ltd • Temasek Holdings (Pte) Ltd  
• Asia Business Council Ltd, HK

Director • Government of Singapore Investment Corporation Pte Ltd

**Appointments for the past 3 years**

Chairman • Temasek Capital (Private) Ltd

Director • Basidon Holdings Pte Ltd • Parksville Development Pte Ltd

Last re-elected director on April 29, 2002

**JACKSON TAI**

Academic and Professional Qualifications:

Master of Business Administration

Harvard University

Bachelor of Science

Rensselaer Polytechnic Institute

**Current Appointments**

Chairman • DBS Diamond Holdings Ltd • DBS Group Holdings (Hong Kong) Ltd • ABS Council

Director • CapitaLand Ltd • DBS Group (HK) Limited • DBS Bank (Hong Kong) Limited • Hutchison DBS Card Limited  
• Jones Lang LaSalle Incorporated • Singapore Telecommunications Limited • Asian Civilisations Museum  
• Committee of 100, USA • Mastercard Asia/Pacific • The University of Hong Kong (Faculty of Business  
and Economics)

Vice Chairman • DBS Group Holdings Ltd • DBS Bank Ltd

Deputy Chairman • Dr Goh Keng Swee Scholarship Fund

President Commissioner • PT Bank DBS Indonesia

Trustee • Asian Art Museum of San Francisco • Rensselaer Polytechnic Institute

Governor • San Francisco Symphony

**Appointments for the past 3 years**

Chairman • CapitaLand Commercial Ltd

Director • K1 Ventures Ltd • Transpac Capital Pte Ltd • Bank of the Philippine Islands • BPI Capital Corporation  
• Singapore Productivity & Standards Board • DBS Overseas Limited • Dao Heng Finance Ltd

Alternate Director • Asean Finance Corporation Ltd • Asfinco Singapore Ltd

Last re-elected director on April 21, 2003

**FRANK WONG KWONG SHING**

Academic and Professional Qualifications:

Hong Kong English School Certificate

**Current Appointments**

Chairman • DBS Bank (Hong Kong) Limited • DBS Group (HK) Limited

Director • DBS Group Holdings Ltd • DBS Bank Ltd

**Appointments for the past 3 years**

Chairman • Dao Heng Finance Ltd

Director • DBS Kwong On Limited • DBS Overseas Limited

## DBS GROUP HOLDINGS LTD

### Further information on directors

#### **BERNARD CHEN TIEN LAP**

##### Academic and Professional Qualifications:

Master of Public Administration

Harvard University

Bachelor of Science in Chemical Engineering

University of Alberta

Bachelor of Arts

Australian Catholic University

#### **Current Appointments**

Chairman

- CISCO Recall Total Information Management Pte Ltd • CISCO International Pte Ltd
- SECURECO Holdings (In South Africa) • The Commercial & Industrial Security Corporation (CISCO)
- Biotech Research Ventures • SLF Leisure Enterprises (Pte) Ltd • Pasir Ris Resort Pte Ltd

Director

- DBS Group Holdings Ltd • DBS Bank Ltd • Prime Africa Investment Ltd (PAIL) • QuantaNova Singapore Pte Ltd • Singapore Labour Foundation • Singapore Health Service (Singhealth) Pte Ltd • VECTRA Corporation Ltd (in Australia) • Basidon Holdings Pte Ltd • King's Safetywear Limited

Deputy Chairman

- Singapore Pools (Pte) Ltd

#### **Appointments for the past 3 years**

Nil

Last re-elected director on May 12, 2001

#### **FOCK SIEW WAH**

##### Academic and Professional Qualifications:

Diploma

The Chartered Institute of Bankers (London)

#### **Current Appointments**

Chairman

- Singapore Airlines Cargo Pte Ltd

Director

- DBS Group Holdings Ltd • DBS Bank Ltd • Cyber City Holdings Ltd • DBS Bank (Hong Kong) Limited
- Fraser & Neave (Singapore) Pte Ltd • Grace Baptist Church Ltd • Singapore Airlines Ltd
- DBS Overseas Limited • Tarsus Gate Investments Ltd • Temasek Holdings (Pte) Ltd • Times Publishing Ltd

Deputy Chairman

- Fraser & Neave, Limited

#### **Appointments for the past 3 years**

Chairman

- Land Transport Authority

Director

- Dao Heng Bank Group Limited • Dao Heng Finance Limited • DBS Kwong On Limited
- Temasek Capital (Private) Ltd

Last re-elected director on May 12, 2001

**DBS GROUP HOLDINGS LTD**  
Further information on directors

**GAIL D FOSLER**

Academic and Professional Qualifications:

Master of Business Administration  
New York University

Bachelor of Arts  
University of Southern California

**Current Appointments**

Director • DBS Group Holdings Ltd • DBS Bank Ltd • Baxter International, Incorporated • Caterpillar, Incorporated  
• Unisys Corporation • The National Bureau of Economic Research • The Economic Club of New York

**Appointments for the past 3 years**

Director • The National Association of Business Economists • H.B. Fuller Company

Last re-elected director on April 21, 2003

**KWA CHONG SENG**

Academic and Professional Qualifications:

Bachelor of Engineering  
University of Singapore

**Current Appointments**

Chairman • Esso China Inc.  
Director • DBS Group Holdings Ltd • DBS Bank Ltd • Mobil Asia Marketing Pte Ltd • Esso Bangladesh Terminal  
Co. Ltd • Mobil South Asia Investments Ltd • Media Corporation of Singapore Pte Ltd  
Deputy Chairman • Temasek Holdings (Pte) Ltd  
Executive Chairman • ExxonMobil Oil Singapore Pte Ltd • ExxonMobil Asia Pacific Pte Ltd

**MOSES LEE KIM POO**

Academic and Professional Qualifications:

Master of Public Administration  
Harvard University

Bachelor of Engineering (Honours) in Mechanical & Production  
University of Singapore

**Current Appointments**

Chairman • Central Provident Fund Board • MOH Holdings Pte Ltd  
Director • DBS Group Holdings Ltd • DBS Bank Ltd  
Deputy Chairman • Singapore Island Country Club

**Appointments for the past 3 years**

Director • Singapore Airlines Ltd

Last re-elected director on April 29, 2002

**DBS GROUP HOLDINGS LTD**  
Further information on directors

**LEUNG CHUN YING**

Academic and Professional Qualifications:

Hon. Doctor of Business Administration  
University of the West of England

Hon. Doctor of Business Administration  
Hong Kong Polytechnic University

**Current Appointments**

Director

- DBS Group Holdings Ltd • DBS Bank Ltd • ACE Link Property Ltd • Ascendas Pte Ltd • Banson Investments Ltd • Beson Investments Ltd • Bowman Hospitality Services Ltd • Brilliant Time Investment Ltd
- China Homes Ltd • CY Leung & Co. Ltd • CY Leung (China) Ltd • Dragon Foundation Ltd
- DTZ Debenham Tie Leung Assets Management Ltd • DTZ Debenham Tie Leung-Beijing • DTZ Debenham Tie Leung-Chongqing • DTZ Debenham Tie Leung-Dalian • DTZ Debenham Tie Leung Cyberdata Ltd
- DTZ Debenham Tie Leung-Guangzhou • DTZ Debenham Tie Leung Investment Services Ltd
- DTZ Debenham Tie Leung Ltd • DTZ Debenham Tie Leung Project Services Ltd
- DTZ Debenham Tie Leung-Shanghai • DTZ Debenham Tie Leung Property Management Ltd
- DTZ Debenham Tie Leung-Tianjin • DTZ.com Ltd • DTZ.com.hk Ltd • DTZ Cyberdata (Shenzhen) Ltd
- DTZ Japan K.K. • DTZ Japan Ltd • DTZ Pacific Holdings Ltd • DTZ Tie Leung Co. Ltd
- DTZ World.com Ltd – Cayman • DTZworld.com Ltd – Hong Kong • EuroAsia Properties Ltd
- Global China Technology Group Ltd • HK Millennium Ltd • Jumbo Land Ltd • Lotvest Ltd
- One Country Two Systems Research Institute Ltd • DTZ Facility Management Ltd
- The Hong Kong Coalition of Professional Services Ltd • Wintrack Worldwide Ltd • Keppel Corporation Ltd
- DBS Bank (Hong Kong) Limited • DTZ Debenham Tie Leung (Guangzhou) Property Management Ltd
- Shenzhen DTZ Debenham Tie Leung Valuation & Advisory Services Ltd

**Appointments for the past 3 years**

Director

- Dao Heng Bank Group Ltd • Dao Heng Finance Ltd • DBS Overseas Limited

Last elected director on April 21, 2003

**NARAYANA MURTHY**

Academic and Professional Qualifications:

Masters in Technology  
Indian Institute of Technology, Kanpur

Bachelor of Engineering  
University of Mysore

**Current Appointments**

Director

- DBS Group Holdings Ltd • DBS Bank Ltd • Central Board of the Reserve Bank of India
- Bangalore International Airport Ltd • Infosys Technologies Limited

Chairman of Governing Body

- Indian Institute of Information Technology, Bangalore • Indian Institute of Management, Ahmedabad

Member of the Board of Overseers

- University of Pennsylvania's Wharton School

Member of Board of Trustees

- Cornell University • Singapore Management University

Member of Board of Advisors

- William F. Ahtmeier Center for Global Leadership at the Tuck School of Business

**DBS GROUP HOLDINGS LTD**  
Further information on directors

**PETER ONG BOON KWEE**

Academic and Professional Qualifications:

Master of Business Administration

Stanford University

Bachelor of Economics (Honours)

University of Adelaide

**Current Appointments**

Chairman

• Maritime and Port Authority of Singapore

Director

• DBS Group Holdings Ltd • DBS Bank Ltd • TIF Ventures Pte Ltd

Last elected director on April 21, 2003

**JOHN A ROSS**

Academic and Professional Qualifications:

Master of Business Administration

The Wharton School of The University of Pennsylvania

Bachelor of Arts

Hobart College

**Current Appointments**

Director

• DBS Group Holdings Ltd • DBS Bank Ltd

Member

• Singapore Technologies Pte Ltd – International Advisory Panel

Trustee

• Hobart & William Smith Colleges • Jewish Museum, New York • Metropolitan Opera Guild  
• German Marshall Fund of US, Washington, D.C.

**Appointments for the past 3 years**

Chairman

• Institute of International Bankers, NY

Director

• Institute of International Finance, Washington, D.C. • Local Initiatives Support Corporation  
• NYC Investment Fund • Deutsche Bank Trust Corporation • Deutsche Bank Trust Company Americas  
• Global Mezzanine Inc

Vice Chairman

• Business Committee of the Metropolitan Museum of Art

Advisory Director

• Metropolitan Opera

Last elected director on April 21, 2003

**THEAN LIP PING**

Academic and Professional Qualifications:

L.L.B.

University of Bristol

L.L.M.

University of London

**Current Appointments**

Director

• DBS Group Holdings Ltd • DBS Bank Ltd

Last re-elected director on April 21, 2003

**DBS GROUP HOLDINGS LTD**  
Further information on directors

**DR YEO NING HONG**

Academic and Professional Qualifications:

Doctor of Philosophy  
Cambridge University

Master of Arts  
Cambridge University

Master of Science  
University of Singapore

Bachelor of Science  
University of Singapore

Executive Programme  
London Business School

**Current Appointments**

Chairman

- International Academic Advisory Panel for NUS & NTU • Singapore Totalisator Board
- Singapore Totalisator Board / Singapore Symphony Orchestra Trust Fund

Director

- DBS Group Holdings Ltd • DBS Bank Ltd • Singapore Press Holdings Ltd

**Appointments for the past 3 years**

Chairman

- Portnet.com Pte Ltd • PSA Corporation Limited

Last re-elected director on May 12, 2001